

Declassified in Part - Sanitized Copy Approved for Release 2011/11/15 : CIA-RDP88G01332R000300330006-7

**Page Denied**

~~SECRET~~

Executive Registry

86- 0079

9 January 1986

MEMORANDUM FOR: / Deputy Director for Administration  
Deputy Director for Intelligence  
Deputy Director for Operations  
Deputy Director for Science and Technology

FROM:   
Executive Director

25X1

SUBJECT: Language Development

1. In reviewing the actions assigned to myself and others as a result of the IG Survey on Language, I have decided to disband as of this date the Language Development Committee and form a task force under DO chairmanship to tackle the issues assigned to the Committee and myself. This will include Recommendations 3, 5A&B, 8, 9, 10, 11, 13, 15A, and 18--essentially, the underpinnings of the program. I am now drawing up guidelines for the task force and will share them with you along with my thoughts on who should be in the group. Upon satisfactory completion of the task force effort, we will convene to discuss its proposals and map out the next step.

2. In the interim, you should proceed with your work on the balance of the recommendations in the IG Report. They are necessary adjuncts to the effort, and I see nothing in them which conflict with or are dependent on the task force effort. Assuming that the task force comes up with a realistic set of proposals, I would like to convert its work and your individual action items into a single piece defining a new comprehensive language policy and program for the Agency.

3. My sense of the IG Report is that our language program simply isn't working very well. I would summarize the findings this way: we are unsure what our language goals are, management doesn't pay much attention to the problem, we don't assign students to our language courses long enough to let them really learn, and we don't get the language competence in our people we should expect. Through all this, OTE works hard to meet all the various individual needs, but doesn't get the tangible support from our management which would help produce success.

25X1

4. I believe we owe it to ourselves to do what essentially is a zero-based review of our language program, and build a really good program to get us where we want to go. The task force approach should get us off the peg.

~~SECRET~~

**Page Denied**

Next 10 Page(s) In Document Denied